Budget & Planning Committee

November 2026

Claudio Lindow
Vice President & Chief Financial Officer,
Administration & Finance (Co-Chair)

Stefan Keslacy
Co-Chair; Faculty, School of Kinesiology

Today's Agenda

01

Budget and Planning Committee

Members, Meeting Schedule, and Budget and Strategic Framework

02

Cal State LA Budget Allocation

Financial overview, challenges

03

Campus Fees Overview Overview

Fee framework, CSU comparison, and financial implications.

04

Facilities Update

Current projects, costs, schedules and campus impacts.

01

Budget and Planning Committee

- Members
- Meeting Schedule
- Budget and Strategic Framework

Budget and Planning Committee members

Committee roster • Co-Chairs highlighted

Name	Title / Department
Berenecea Johnson Eanes	President
Claudio Lindow	Co-Chair; Vice President & Chief Financial Officer, Administration and Finance
Stefan Keslacy	Co-Chair; Faculty, School of Kinesiology
Dennis Sotomayor	Staff, University Police
Kenneth Castillo	Media Technician, ITS – IT Infrastructure Services
Victor Rojas	Chief of Staff
Sally Freiling	Assistant to the President
Patrick Day	Vice President for Student Affairs and Enrollment Management
Gaelle Gralnek	University Counsel
Gregory K Dixon	Assistant Vice President for Budget, Fiscal Planning, Accounting
Theresa “Terri” Tibbs	Interim Associate Vice President & Chief Human Management
Erik Hollins	Executive Director of Strategic Communications
Omar Gonzales	Executive Director of External Affairs and University Relations
Jeffrey Poltorak	Vice President for University Advancement
Luisa Acosta	Assistant Vice President and Special Advisor

Name	Title / Department
Susana Moreno	Director of Finance Operations, University The Cal State LA Foundation
Gregorio Alcantar	Guardian Scholars Program Counselor
Sophia Shiau	Associate Executive Director, U-SU / Director of Services
Heather Lattimer	Provost and Vice President for Academic Affairs
Jessica DeShazo	Academic Senate Chair; Faculty, Department of Science
Linda Greenberg	Department Chair, Department of English
Jeffrey Anderson	Faculty, Department of Marketing
Maria Oropeza-Fujimoto	Faculty, Division of Applied and Advanced Studies in Education
Arturo Pacheco-Vega	Faculty, Department of Mechanical Engineering
Jose Anguiano	Department Chair, Chicana(o) and Latina(o) Studies
Michael Selvan Joseph	Faculty, School of Kinesiology
Edith Porter	Faculty, Department of Biological Sciences
Ariana Varela	Head of Learning, Research, and Engagement University Library
Seiji Steimetz	Dean, College of Business and Economics
Ashley Bellorin	ASI President
TBD	ASI Representative

One LA Strategic Plan Sets the Budget’ s Direction Through 2030

ONE LA | ONE PATH FORWARD, Cal State LA Strategic Plan 2026–2030: four pillars

PILLAR 1

An Integrated Student Experience

Connects learning, belonging and career readiness across the student journey.

PILLAR 2

Bridging Access to Achievement

Aligns enrollment, progress and support; grows enrollment to 23,000 students.

PILLAR 3

A Culture of Empowered Growth

Invests in faculty and staff development and organizational capacity.

PILLAR 4

Resources Aligned to Mission

Realigns the financial model with mission and enrollment; diversifies revenue.

PILLAR 4 SUCCESS OUTCOMES BY 2030, THE TARGETS THIS COMMITTEE’S DECISIONS SERVE

FY 2029–30

Structural deficit eliminated and a balanced operating budget sustained each year

10% a year

Growth in non-tuition, non-state revenue through partnerships and asset use ($1M in revenue for FY25-26)

$15M a year

Philanthropic support, through expanded fundraising and alumni engagement

Source: Cal State LA, One LA | One Path Forward Strategic Plan 2026–2030, Pillar 4 objectives and success outcomes.

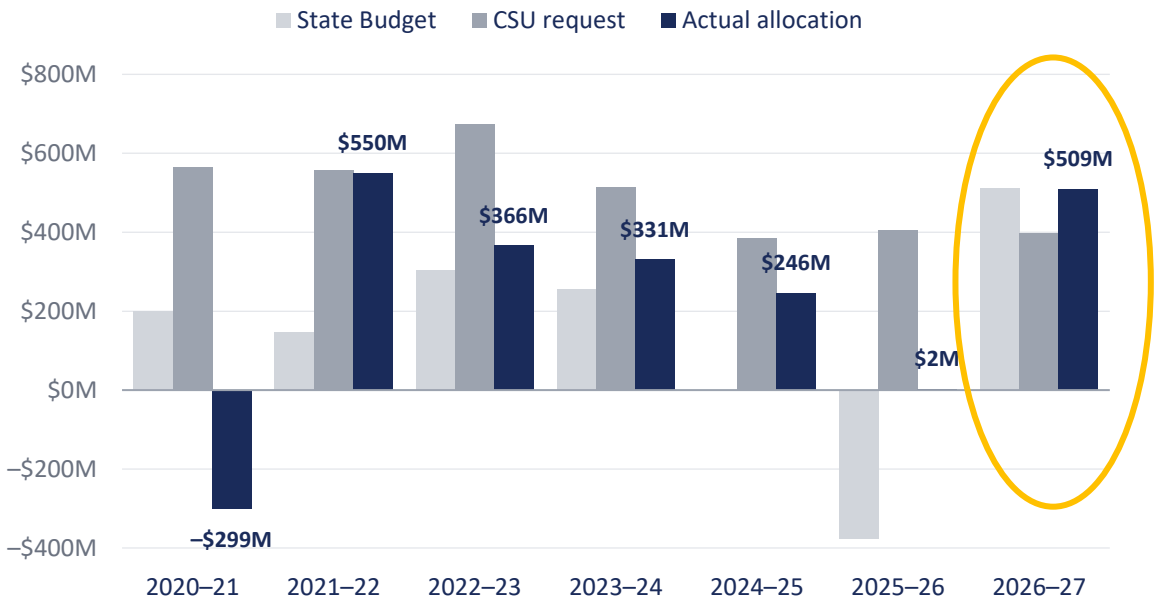
02

Cal State LA Budget Allocation

Coded Memo B 2026-02 and attachments — Released July 16, 2026

ONE LA | Pillar 4.1: Realign the financial model with mission and enrollment

CSU Systemwide Additional Allocations Fell Short of Requests in Six of the Seven Prior Years

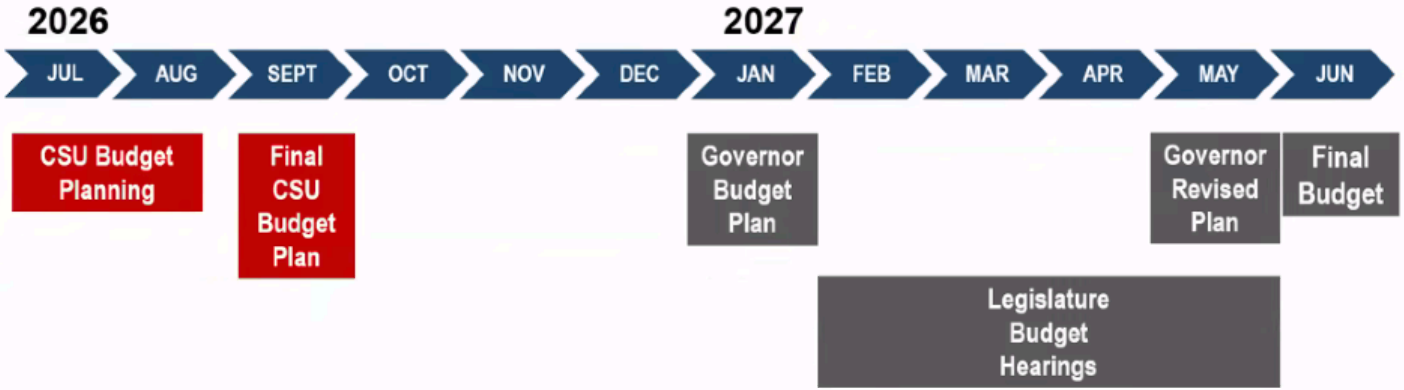


CSU Operating Budget Request vs State Funding

Fiscal Year	State Plan	CSU Request	Actual Allocation
2020-21	$199 million	$564 million	-$299 million
2021-22	$145 million	$556 million	$550 million
2022-23	$304 million	$673 million	$366 million
2023-24	$254 million	$514 million	$331 million
2024-25	$0 million	$385 million	$246 million
2025-26	-$375 million	$404 million	$2 million
2026-27	$510 million	$396 million	$509 million

Negative values are reductions. Source: CSU operating budget request vs. state funding (previous slide).

2027-28 Budget Timeline



Cal State LA Budget Process: Where We Are Now

PHASE 1

EARLY PLANNING

January – March

- Governor's Proposal
- University Planning Framework
- Fiscal Policy Committee
- CSU Preliminary Budget Memo

PHASE 2

BUDGET DEVELOPMENT DEVELOPMENT

March – June

- Budget & Planning Committee
- Governor's May Revision
- State Budget Adoption

PHASE 3

FINAL ALLOCATIONS

July – August

- CSU Final Allocation
- Budget & Planning Committee
- President Approval

PHASE 4

IMPLEMENTATION & NEXT CYCLE

September+

- Final Adjustments Posted
- Board of Trustees
- Preparing NEW Mid-Year Review
- CSU Fiscal Health Monitoring

Final allocations arrived July 16 (Memo B 2026-02). We are now in Phase 4 — Implementation: updating the campus campus budget and multiyear deficit forecast.

Cal State LA

Final Allocation Lifts Operating Budget to $367,717,886M

$367.7M

Operating budget for 26-27

$215.9M

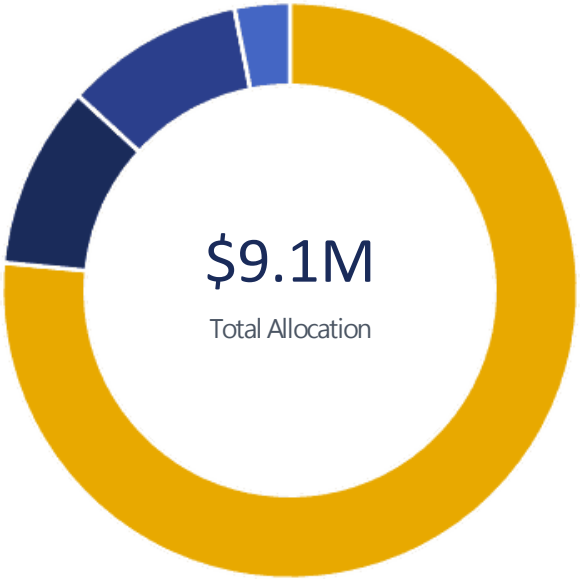
General Fund State Allocation

$151.9M

Tuition Revenue and Other Revenue

- **$7.0M** of the $11.8M budget increase is committed to State University Grants (**SUG**).
- The rest, plus the $505K General Fund adjustment, covers $2.1M in higher health, insurance and utility costs.
- No discretionary funding remains for the structural deficit deficit

Cal State LA receives $9.1M for Mandatory Costs Increases



CATEGORY	AMOUNT (% OF TOTAL)
State University Grants (SUG)	$7.0M (77%)
Health Care Premiums	$941K (10%)
Utilities	$921K (10%)
Liability & Property Insurance	$283K (3%)
Total	$9.1M

77% of new allocations go to student financial aid, lifting total SUG to $56.9M (+14%). Operating cost increases take the remaining 23%.

System-Wide Enrollment Drives Funding: How $25.6M Was Reallocated

BELOW FTES TARGET

-$25.6M

5 Campuses Lost 2,789 FTES

San Francisco	1,156	-$10.4M
East Bay	589	-$5.2M
Sonoma	397	-$3.7M
Humboldt	358	-$3.3M
Channel Islands	289	-$2.7M

The Reallocation Formula Formula

Funding follows enrollment. System shifted 2,789 FTES from underperforming campuses to growing ones at an average state funding of $9,179 per FTES.

AT OR ABOVE TARGET

+$25.7M

12 Campuses Gained 2,789 FTES

San Marcos	509	+$4.79M
San Jose	530	+$4.77M
Fullerton	500	+$4.51M
San Diego	350	+$3.38M
Pomona	285	+$2.63M
+ 7 other campuses	*615*	*+$5.6M*

FALL 2026 Cal State LA ENROLLMENT

22,452	19,035 FTES	+3.5%
headcount	vs. 18,383 FTES Fall 2025 census	FTES vs. Fall 2025 census

Cal State LA Impact: $0 Change — Holding steady above 18,900 FTES target.

New expenses exceed new revenue by $2.6M in 2026–27

Cal State LA Operating Fund, FY26–27 final budget recommendation (Chancellor's Office allocation B 26-02)

Anticipated enrollment
19,053
18,900 resident + 403 non-resident FTES

Total enrollment
18,379
18,068 resident + 311 non-resident

Beginning budget
$355,867,405
Carried forward from 2025–26

New revenues

State retirement adjustment	$5,327,000
CSU enrollment target reallocation plan	$–
2026–27 General Fund	$505,000
Tuition from 6% rate increase	$8,602,000
Tuition adjustment	$(2,583,519)
Total	**$11,850,481**

New expenses

Compensation (step implementation)	$–
State retirement adjustment	$5,327,000
State University Grant (SUG), estimated	$6,962,000
Health/insurance premiums & utilities	$2,145,000
Total (mandatory costs)	**$14,434,000**

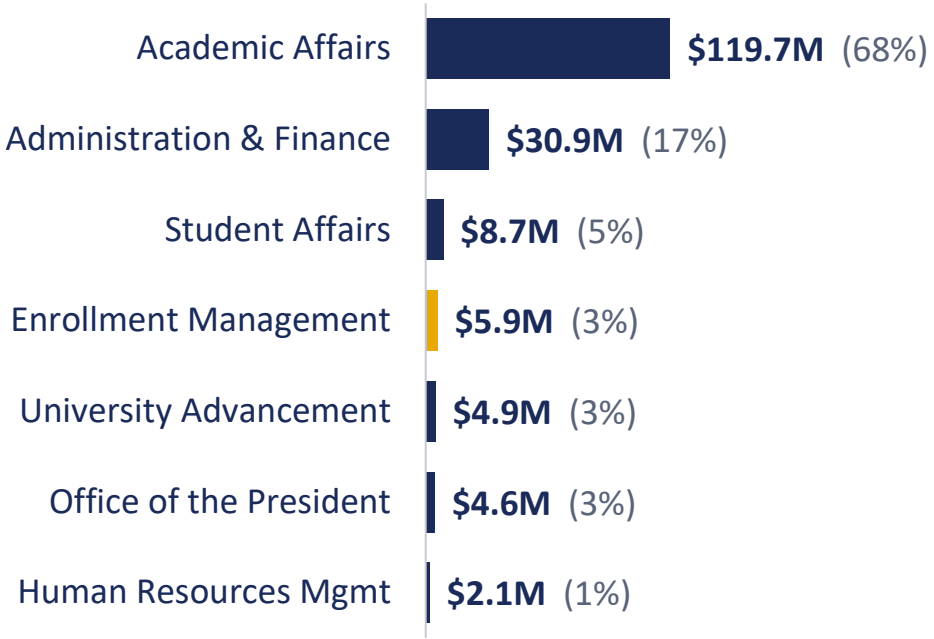
Projected budget deficit
New revenues − new expenses
$(2,583,519)

2026–27 base budget
Beginning budget + new revenues
$367,717,886

Enrollment figures are identical for 2025–26 and 2026–27. Source: Chancellor's Office Final Budget Allocation B 26-02.

Cal State LA
FY 2026–27 Initial Base Budget Totals $176.9M, Up $0.6M

Initial base budget by division, FY 2026–27 (% of total)



$608K in compensation funding, one-time last year, now moves into the ongoing base.

$5.9M moves from Student Affairs to the new Enrollment Management Division.

$3.0M for Athletics moves from Student Affairs to the Office of the President.

Allocations remain subject to adjustment until the campus budget is finalized.

Source: Cal State LA Financial Transparency, “Financials 2026-2027,” accessed October 2026.

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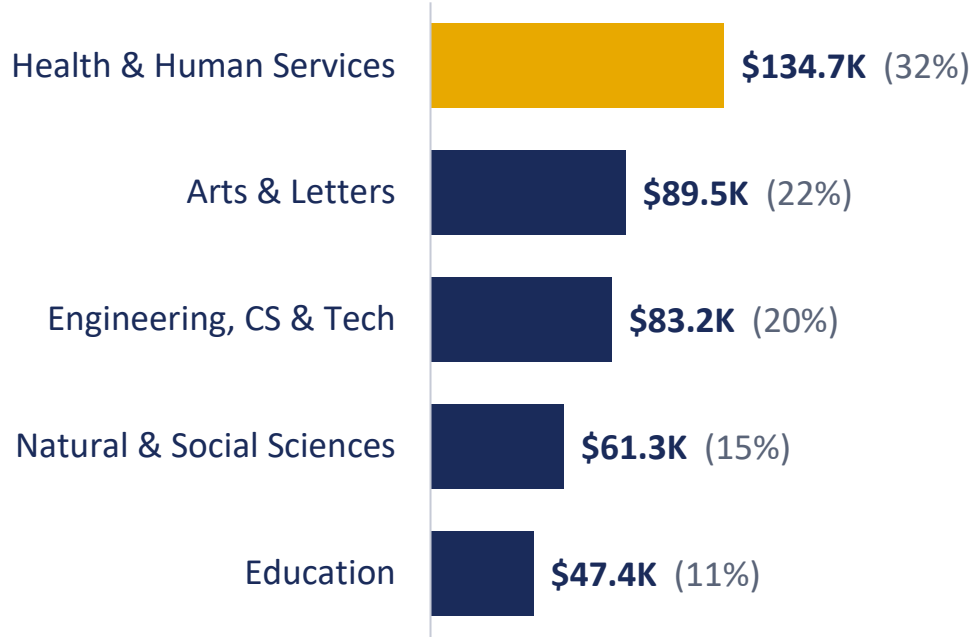
Campus Fees Overview

Approved course fees — signed college memos dated August 27, 2026

ONE LA | Pillar 4.2: Expand and diversify institutional revenue streams

Approved Course Fees Will Generate $416K a Year Across Five Colleges

Projected course fee revenue by college, per academic year starting **FY 27-28**



13 department fees approved, ranging from $4 to $100 per enrollment.

$122.8K (30% of the total) comes from one $4 Kinesiology fee for physical activities and intramural sports.

$100 for Educational Technology is the highest per-enrollment fee.

Art – Creative Materials uses multiple rates and states program cost ($86.2K), not revenue, so it is excluded from the total.

Source: Approved Course Fees 2026 summary; signed college fee memos dated August 27, 2026.

Nine of 13 Approved Fees Fall Between $25 and $55 per Enrollment

College	Department / program	Fee per enrollment	Revenue per AY
Arts & Letters	Art – Creative Materials	Multiple	—
	Music	$15	$32,963
	Television, Film & Media Studies	$20	$56,510
Education	Educational Technology	$100	$47,400
Engineering, CS & Tech	Civil Engineering	$35	$12,233
	Computer Science	$55	$21,203
	Electrical Engineering	$35	$16,783
	Engineering courses (ENGR)	$30	$1,200
	Mechanical Engineering	$35	$18,638
	Technology	$30	$13,170
Health & Human Services	Nutrition & Food Science – Labs	$35	$3,150
	Kinesiology – Exercise Physiology Labs	$25	$8,750
	Kinesiology – Physical Activities & Intramurals	$4	$122,800
Natural & Social Sciences	Chemistry & Biochemistry	$25	$61,300
Total			$416,100

Note: Art uses multiple rates and reports a $86.2K program cost, not revenue; excluded from total. Source: signed college fee memos, Aug. 27, 2026.

CBE’ s Five Cost-Recovery Fees Are Approved for Fall 2027

Approved Category III course fees, College of Business & Economics

Fee family	Fee	Enrollments	Annual cost	Revenue
SAP software	$4	2,082	$8,000	$8,328
CoreLogic software	$111	145	$16,000	$16,095
X-Culture platform	$6	1,029	$6,000	$6,174
Microsoft	$50	96	$5,000	$4,800
ICBSC competition	$137	30	$4,100	$4,110
Total		3,382	$39,100	$39,507

$407 projected surplus over $39.1K in costs comes only from whole-dollar rounding and stays restricted.

$200 shortfall on Microsoft certification is absorbed by the College.

Fees apply only to sections that incur the cost; revenue cannot fund travel, operations or faculty pay.

Note: enrollments are prior-AY projections; each fee is charged once per course enrollment. Source: CBE Category III Fee Proposal Memo, Sept. 11, 2026 (approved).

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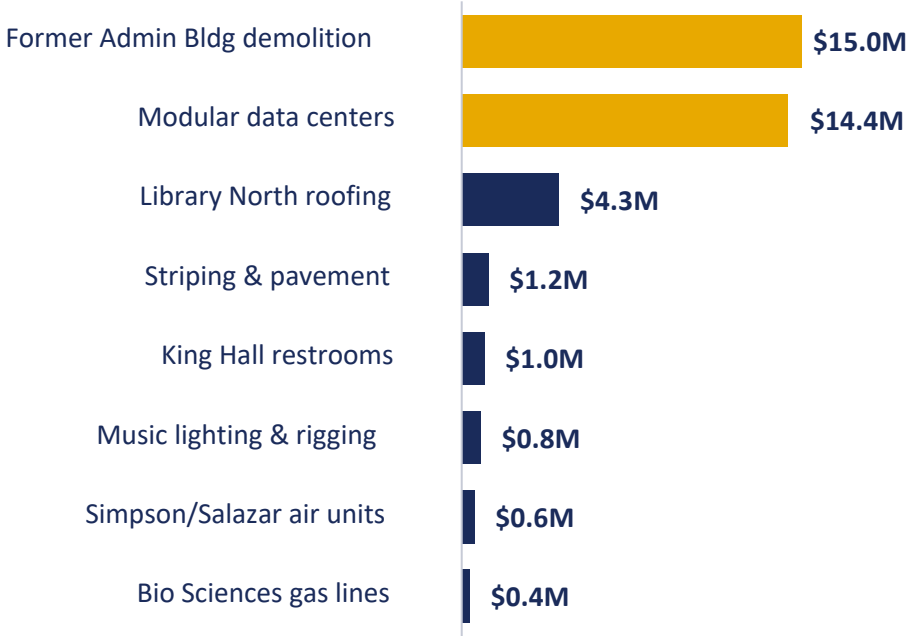
Facilities Update

Current projects, costs, schedules and campus impacts — as of November 2026

ONE LA | Pillar 1: Integrated student experience · Pillar 4.1: Disciplined stewardship

Two Projects Account for $29.4M of $37.6M in Estimated Facilities Costs

Estimated cost by facilities project, $M



78% of estimated costs sit in the Administration Building demolition and the new modular data centers.

$15M is the Chancellor's Office allocation for demolition; final cost depends on scope and bids.

$40.9K in emergency cooling repairs is complete; a $9.6K chilled-water line repair is still pending.

Housing roofing and campuswide filter maintenance have no cost estimate yet and are excluded.

Source: Office of the VP & CFO, Facilities Current Projects Update, Oct. 2026; University Times, Oct. 12, 2026.

Three of Four Chillers Run Again After $40.9K in Repairs

COMPLETED

EMERGENCY REPAIRS

Aug. 29 – Sept. 10

- North Cooling Tower, $18.6K
- Chiller No. 2 valve actuator, $13.9K
- Water Pump No. 2, $8.3K

BACK BY NOV. 13

CHILLER NO. 3

Warranty repair

- Manufacturer recall on the main shaft
- Repair covered by warranty

AS SOON AS POSSIBLE

HEALTH CENTER LINE

Underground break

- Career Center to Student Health Center
- Affects only those two buildings

WHEN WEATHER COOLS

TUNNEL WATER LINE

$9.6K estimated

- Requires a campuswide chilled-water shutdown
- Scheduled for a Sunday

Cooling is at three-quarters capacity. Chiller No. 3 restores full capacity by Nov. 13; the two line repairs follow.

Six of 11 Projects Finish by December 2026; the Data Center Runs to 2029

Project	Est. cost	Status	Completion
Housing roofing	TBC	Roofing substantially complete; equipment testing	Oct. 30, 2026
Campus air conditioning	$50K	3 of 4 chillers running; Chiller No. 3 back under	Nov. 13, 2026
Bio Sciences gas lines	$350K	New gas piping being installed	Nov. 2026
Library North roofing & ceilings	$4.3M	Penthouse roof done; main roof 50%, shade	Nov. 30, 2026
Simpson/Salazar air units	$560K	Work starts Nov. 21	Nov. 30, 2026
Filter replacement & maintenance	—	Underway; filters due Oct. 15	Dec. 2026
Striping & pavement marking	$1.18M	Phase 1 done on Mariondale Ave. and College Square Dr.	Feb. 2027
King Hall restrooms (ADA)	$1.0M	Design development; construction starts Dec. 2026	Mar. 2027
Music lighting & stage rigging	$835K	Design development; then plan check and bidding	Apr. 2027
Former Admin Bldg demolition	$15M	RFP due Oct. 29; contract award by end of Nov.	Dec. 2027
Modular data centers	$14.4M	Schematic design; construction starts Sept. 2027	Mar. 2029

Shaded rows finish in 2026. AC cost includes the pending $9.6K line repair; demolition shows the CO allocation. Source: CFO Facilities Update, Oct. 2026.

Library Floors 3–4 Close Through Nov. 30; Parking Lot 4 Closes for a Year

Where	Impact	When	Alternative
Library North, floors 3–4	Floors, study areas and services construction noise	Through Nov. 30, 2026	Use other open Library
Parking Lot 4	Fenced off for Admin Bldg demolition; noise, restricted access	Dec. 2026 – Dec. 2027	Walkway kept to Student Services Bldg
Simpson Tower & Salazar Salazar Hall	No cooling while air-unit coils are replaced	Nov. 21–30, 2026	Cooling restored after
Entire campus	Chilled-water shutdown for tunnel line repair	A Sunday, when cooler	Timed for cooler weather
Career Center & Student Health Center	Cooling affected by underground repair	As soon as possible	Only these two buildings
King Hall, Level 01	Men’ s and women’ s restrooms closed	Dec. 2026 – Mar. 2027	Restrooms on other floors
Campus roads & parking parking areas	Temporary parking, roadway and walkway limits	Through Feb. 2027	Work phased by area
MUS 200, MUS 219, TVFM 115	Rooms restricted during construction	After design is final	Impacts set with phasing plan

Source: Office of the VP & CFO, Facilities Current Projects Update, Oct. 2026; University Times, Oct. 12, 2026.

Before and After - Chilled-water line in the tunnel repaired.





Before and After - Library **North roof deck and ceiling repairs**



